

a leader in intuitive motion control

2015 1st Quarter Investor Communication

14 April 2015

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In this document, all references to "Booked Business Amount" are to our estimation of the value of all booked business under contracts that have been awarded to us, but which have not yet begun production. The Booked Business Amount is based on estimated lifetime volume of the programs derived from indicative production arrangements provided by the applicable OEM customers and information provided by third-party industry sources. In calculating the Booked Business Amount, we also assume that the relevant contracts will be performed in accordance with their terms. Any modification or suspension of the contracts related to the booked business by our customers could have a material and adverse effect on the value of the booked business. The value of booked business is not a measure defined by International Financial Reporting Standards ("IFRS"), and our methodology for determining the Booked Business Amount may not be comparable to the methodology used by comparable companies in determining the value of their booked business. While we believe that our current Booked Business Amount is a relevant financial metric, the information in relation to the booked business and the Booked Business Amount included in this document does not constitute a projection, forecast or prediction of our profits, and the actual contract value may be different from the estimated Booked Business Amount due to various factors and uncertainties beyond our control. We cannot assure you that our estimated Booked Business Amount contained in this document will be indicative of our future operating results.

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Presenters



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Advancing Roadmap for Profitable Growth

- Leverage Technology Leadership
- Expand & Diversify Customer Base
- Exploit EPS Conversion Opportunities
- Target Emerging Market Growth
- Optimize Cost Structure
- Pursue Select Acquisitions & Alliances

Well-Defined Plan to Maximize Performance and Create Value



Backlog Update & Recent Program Launches

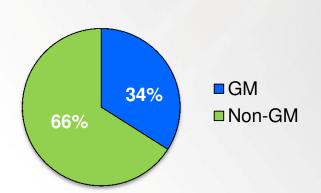
Expand & Diversify Customer Base

Backlog as of 31/3/2015 - \$9B



3% 111% 16% 70% ■ EPS ■ Halfshaft ■ CIS ■ HPS

Backlog by Customer



Launches in Q1 2015 Three (3) programs launched in Q1

- i. Suzuki Every Wagon (B segment)CIS in India
- ii. Renault Clio / Kangoo (A/B segment) HPS/Pumps in Brazil
- iii. GM Equinox / Terrain (D-segment crossover)
 Halfshaft in US



Footprint Development

Exploit EPS Conversion Opportunities

US: new HQ in Auburn Hills, MI

- ii. Target location: one hour away from Saginaw; access automotive expertise in Detroit metro area
- ii. Greater autonomy & clarity for Saginaw Division
- ii. Enhance strategic thinking at corporate functions
- China: two new EPS plants under construction to support domestic OEM businesses in China

Chongqing JV plant

- ii. Changfeng affiliated supplier to Changan produce both Brush and Brushless CEPS
- iii. High customer demand may require delayed transition to new site

Liuzhou plant (wholly-owned)

- ii. Nexteer Liuzhou plant In close proximity to SGMW and DFLZ customer plants
- iii. Provide fast response & service to both customers
- iv. Dedicate to Brush CEPS production with
- v. 1st line targets Q4 2015 production launch



Technology Updates

Leverage Technology Leadership & Optimize Cost Structure

Traceability Strategy

Base Traceability Systems (genealogy and trace) implemented in all new EPS launches

- Expanding application of traceability to all new program launches
- ii. Limits exposure to field incidents
- iii. Improves FTQ & Reduces waste

Implemented New ERP System (QAD)

- I. QAD now live at our Mexico site
- II. Deployment "in the cloud" to reduce Capex & maintain variable cost structure
- III. Nexteer received the Frost & Sullivan Enterprise Technology Leadership Award in recognition of our cloud-based planning system

http://mlawards.gilcommunity.com/



Other Updates

- UAW President Dennis Williams confirmed that Nexteer has been re-classified as an Independent Parts Supplier (IPS) (16/3/2015)
- Financial Commentary





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