a leader in intuitive motion control

2026 INTERIM RESULTS ANNOUNCEMENT

12 August 2026

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BUSINESS OVERVIEW

Mr. Robin Milavec
President, Global Chief Operating Officer & Executive Board Director

2026 1H Business Highlights - Overview

Record

$2.3B
Total Revenue

Achieved record first half revenue

28
Program Launches

Strong new program launches in APAC

$3.3B
New Bookings

Incl. 1st REPS win in EU and a new SbW win in China

$263M
Adjusted EBITDA

Half-year profit reaches six-year high

$109M
Free Cash Flow

Strong cash generation

New Program Launches

2026 1H Overview

28

Program Launches

2

SbW Programs in Production

1st

HO CEPS Launch in China

1st

Program Launch at Thailand Plant

26

New / Conquest Business

Major Programs Launch in 1H

Li Auto L9
SbW, Halfshafts

Robotaxi
SbW

Xpeng MONA L03
CEPS

GAC Aistaland GT7
DPEPS

BYD Yuan PLUS
CEPS

Changan Nevo Q05
CEPS

Audi Q9
Halfshafts

Chery Jetour T2
HO CEPS

Chery Luxeed V9
Halfshafts

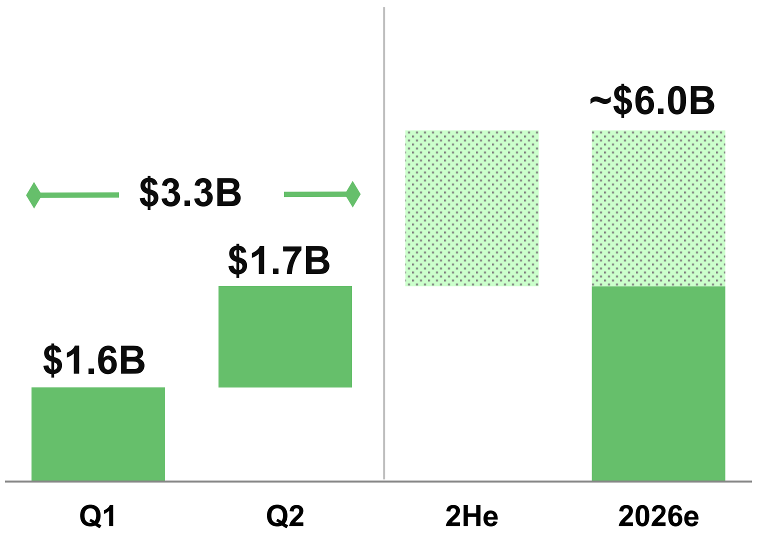
New Business Award - 1H 2026

Key Highlights

- *SbW program wins with another Chinese OEM, including HWA and RWA*
- *Secured the first REPS program in EMEASA*
- *Won significant North America truck and SUV program extensions*
- *CEPS expansion into a new COEM*

Bookings*

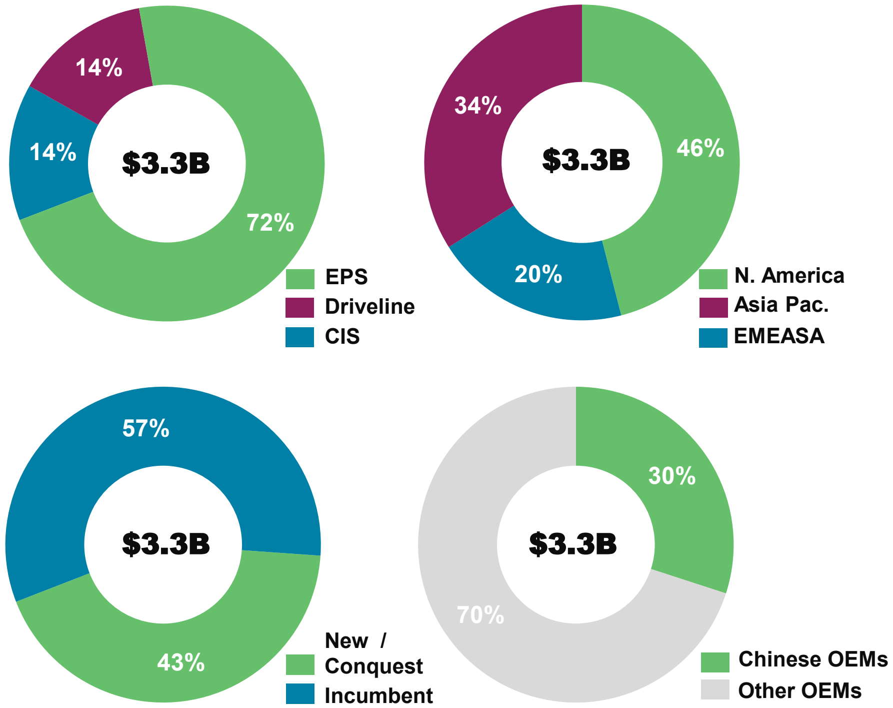
($ in billions)



* *Booked business information is compiled through our internal records, and such information has not been audited nor reviewed by our auditors.*

Bookings Composition

($ in billions)



Steer-by-Wire: Global Development Moving Into Production

Bookings secured across North America, Europe and APAC – offering early proof points for Nexteer's Motion-by-Wire growth platform

8* Customers	7 Secured Programs	3 Regions

Award SOP ❯ **Proof point** ❯ **Scaled adoption**

North America — SOP

- One L4 Robotaxi program has SOP'd
- Two customers under development

Europe — Award Secured

- Program secured; SOP not yet started

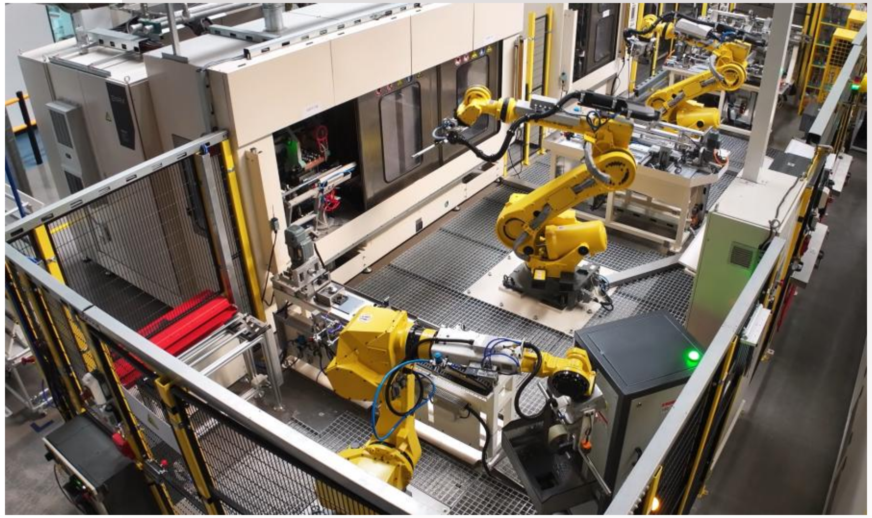
APAC — SOP

- One SbW program SOP'd in 1H26 *(World's 1st ASIL D-certified full SbW launch)*
- Four programs secured, SOP not yet started
- One customer under development

* *Including 3 customers currently engaged in development project.*

Nexteer's Digital Transformation Strategy

Advancing AI, Digital Manufacturing and Automation




nexteer
AUTOMOTIVE
GLOBAL SERVICE MONTH
120 YEARS
OF STEERING EVOLUTION

FINANCIAL UPDATE

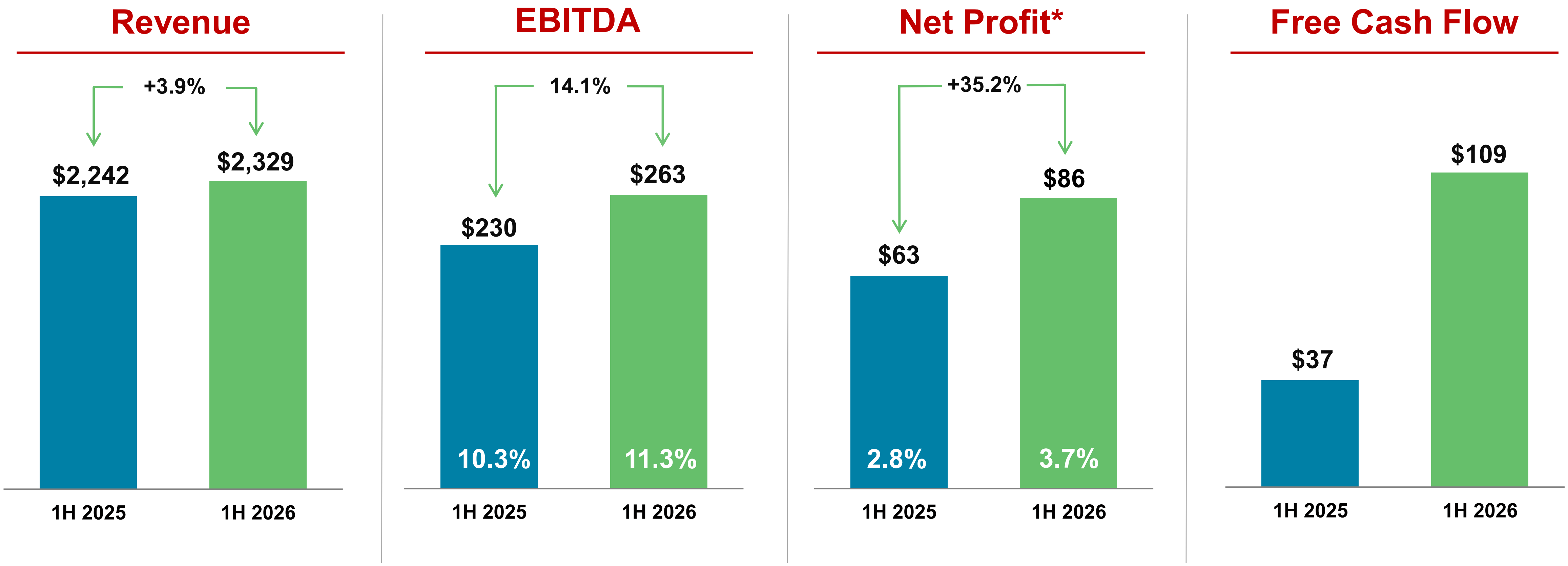
Mr. Mike Bierlein
Senior Vice President,
Chief Financial Officer

1H 2026 Financial Observations

- **Achieved Record 1st Half Revenue of $2.3B Outpacing the Market by 180 bps**
- **EBITDA Growth of 14.1% YoY and Margin Expansion of 100 bps**
  - *Continued operating performance improvements*
  - *Favorable exchange rates driven by strengthening RMB and Euro compared to USD*
- **Positive Free Cash Flow of $109M / Balance Sheet Remains Strong**
- **Bookings of $3.3B in 1H 2026**

1H 2026 Key Financial Metrics

($ in millions)



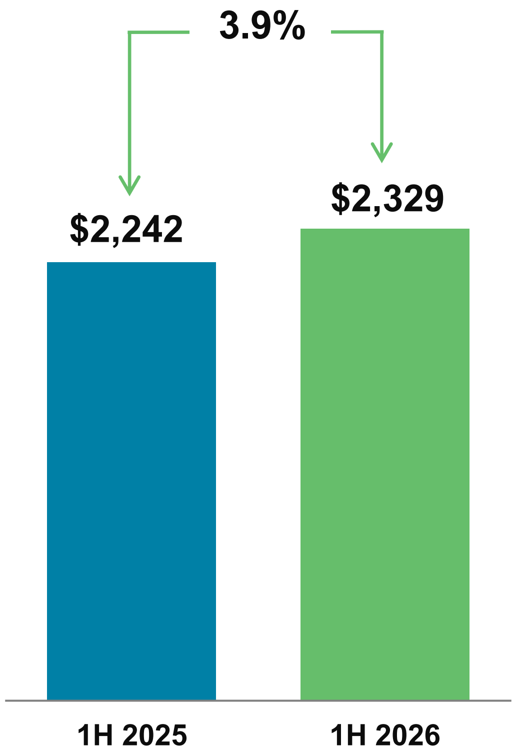
Improving YoY in All Key Financial Metrics

** Net Profit Attributable to Equity Holders*

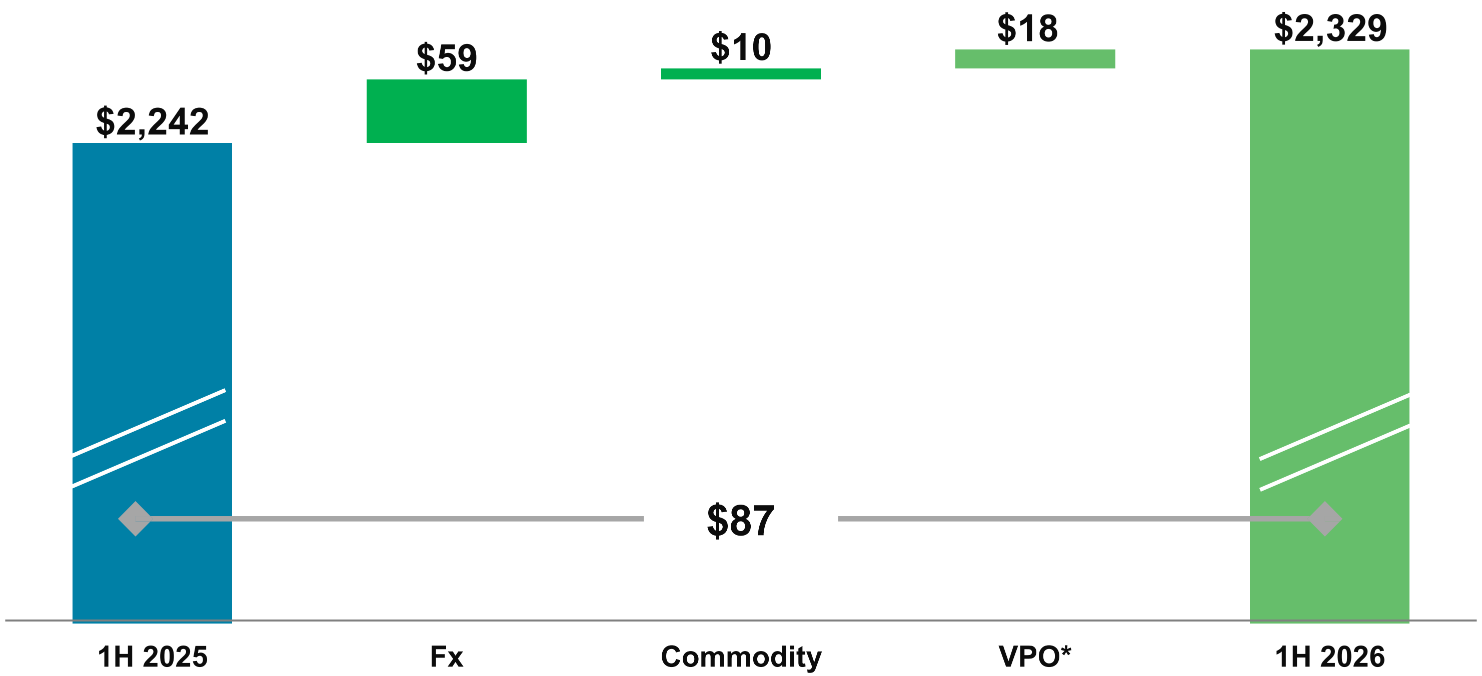
1H 2026 Revenue Bridge

($ in millions)

Total Revenue



YoY Revenue Drivers



* *VPO: Volume, Pricing & Others*

1H 2026 Revenue Growth Outpacing Market

Global	N. America	EMEASA	APAC
0.8% YoY*	2% YoY	3% YoY	(1%) YoY
1.8% GoM**	2% GoM	6% GoM	0% GoM

Total Adjusted Revenue Growth *vs. 1H 2025*
Outperformed Market 180 bps, +1.8%

Adjusted revenue growth excludes foreign exchange and commodity

** *Growth-over-market based on S&P Global Mobility July 2026*

nexteer AUTOMOTIVE 120 YEARS

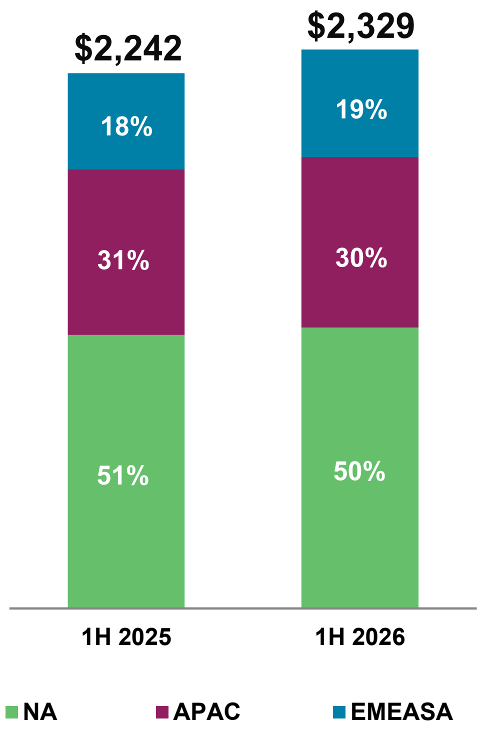
1H 2026 Financial Results

Revenue by Region

($ in millions)

Total Revenue

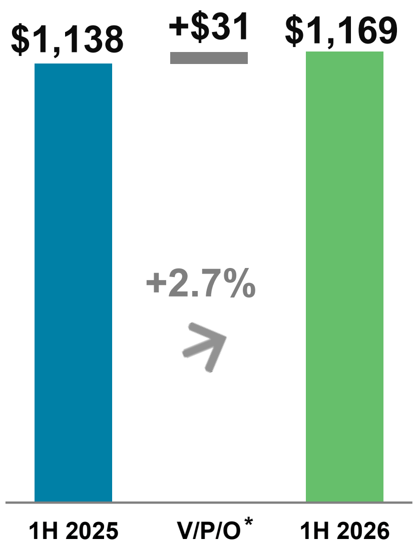
(structural %)



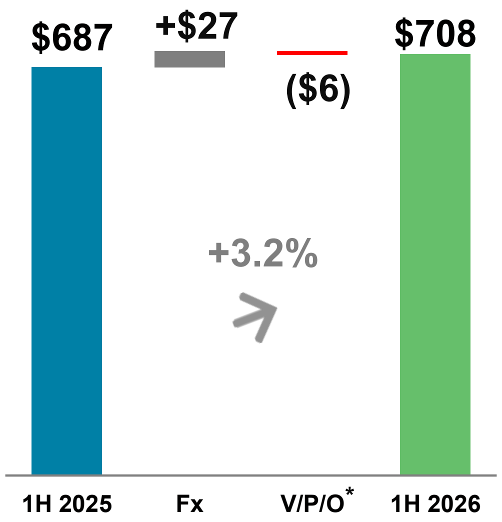
Regional Distribution

(growth %)

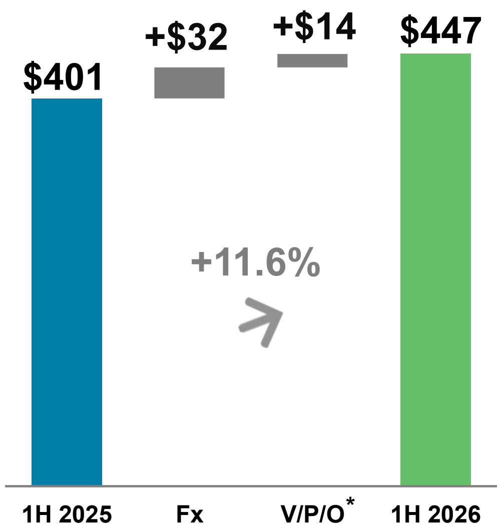
NA



APAC



EMEASA



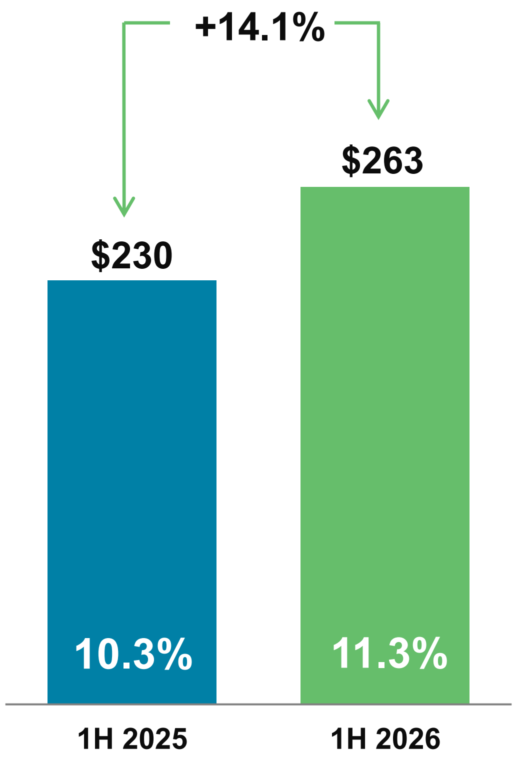
** V/P/O: Volume, Pricing & Others*

EBITDA Bridge – 1H 2026 vs 1H 2025

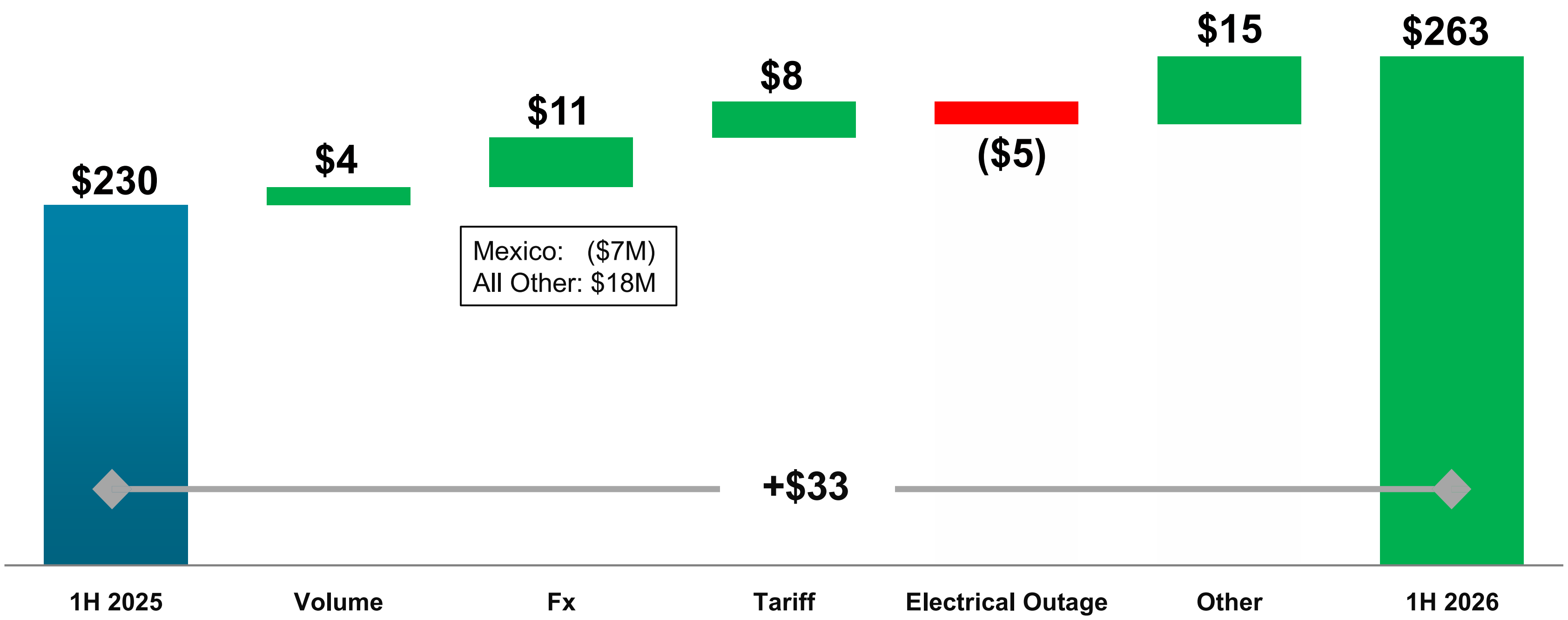
($ in millions)

EBITDA

(% of revenue)



YoY EBITDA Drivers



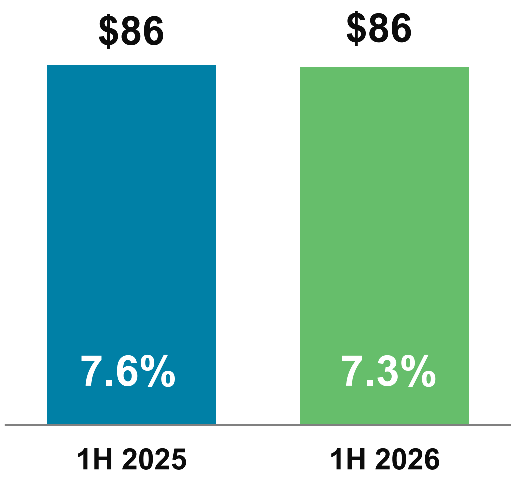
Margin Profile Improved as Performance, FX, and Tariff Recovery Offsetting Mexico Electrical Outage

EBITDA and Margin Performance by Region

($ in millions)

NA

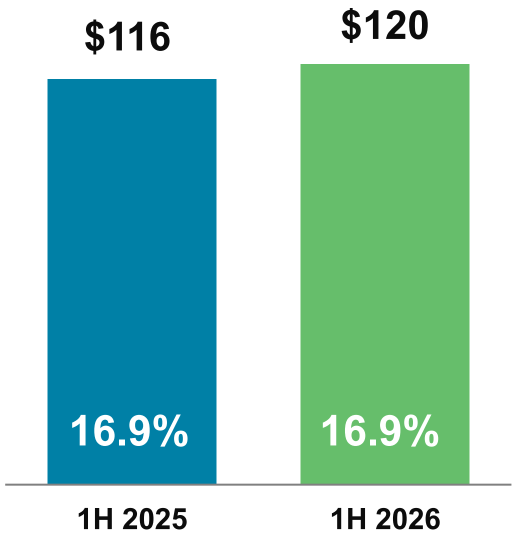
(% of revenue)



Margin Impacted by Unfavorable Fx and Electrical Outage

APAC

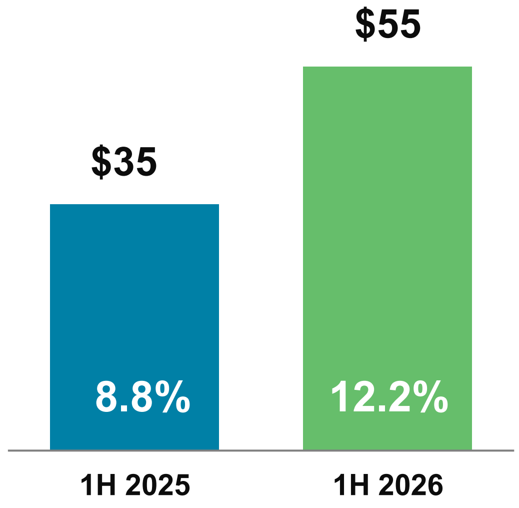
(% of revenue)



Strong Performance Despite Challenging Environment

EMEASA

(% of revenue)



Continued Operating Efficiency Improvement and Revenue Growth

EBITDA to Net Profit Bridge

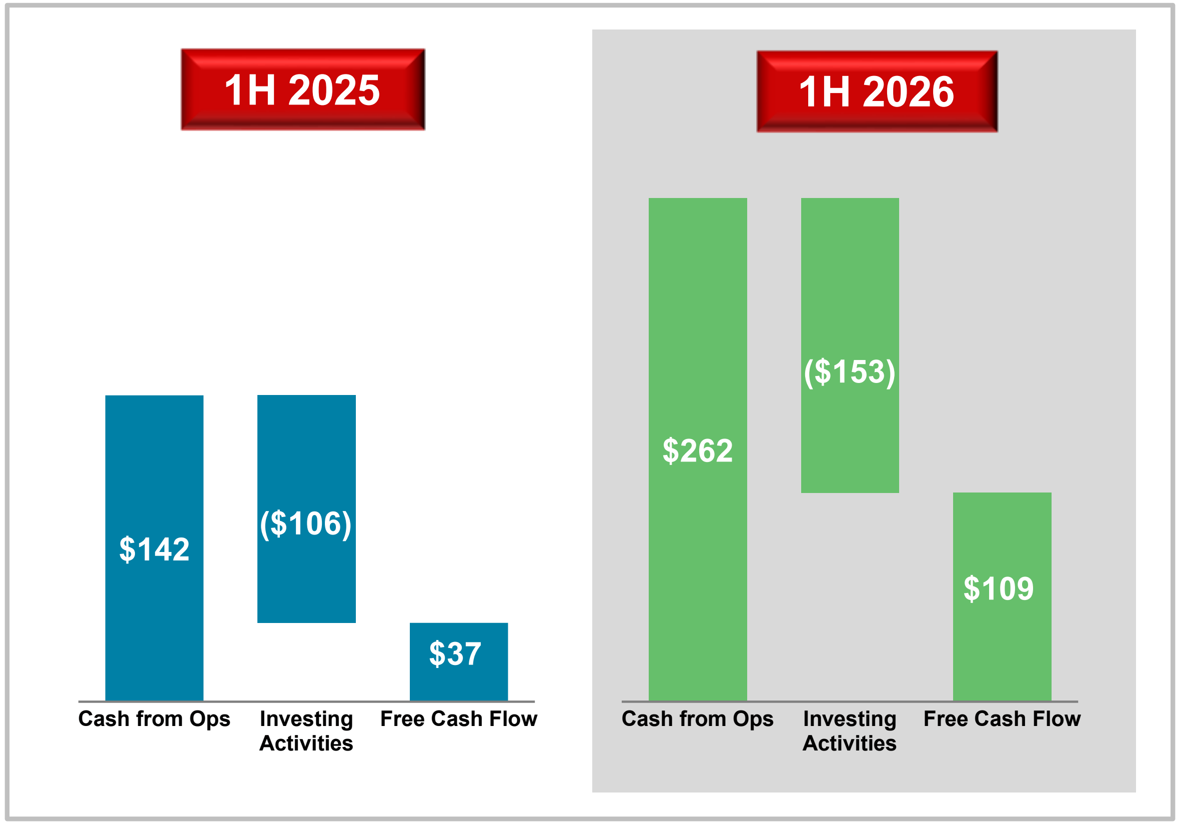
($ in millions)

	1H 2025	1H 2026
EBITDA	**$ 230**	**$ 263**
- D&A Expense	137	147
Operating Profit	**$ 93**	**$ 116**
+ Share of JV Earnings	2	1
- Net Finance Costs / Other	(1)	2
Income Tax Expense / (Benefit)	27	25
- Minority Interest	6	5
Net Profit	**$ 63**	**$ 86**

- **D&A Increase includes $3M Fx, $3M Customer Recovery received in 2025 and $4M related to investments for growth**
- **JV Earnings comprised of Chongqing operations**
- **Lower Income Tax primarily related to improved profitability in the US**
- **Minority Interest comprised of China DL JVs**

1H 2026 Free Cash Flow / Balance Sheet

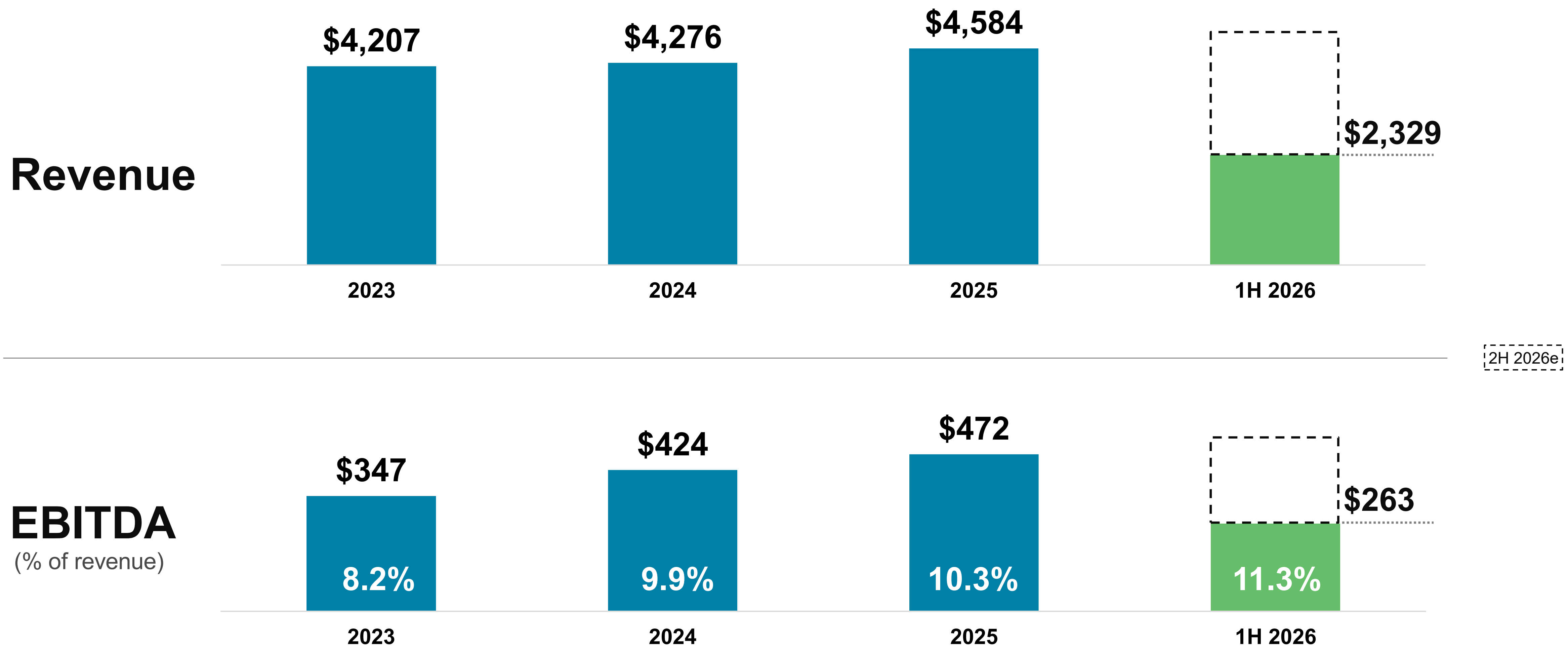
($ in millions)



	Dec 2025	Jun 2026
Cash and Capital		
Gross Debt	$ 50	$ 51
Finance Leases	37	30
Less: Cash	501	597
Net Debt / (Cash)	$ (414)	$ (516)
Total Equity	$ 2,159	$ 2,206
Total Net Capital	$ 1,745	$ 1,691
Net Debt / Net Capital	n.a.	n.a.
Liquidity		
Cash	$ 501	$ 597
Credit Facilities	332	372
Total	$ 833	$ 968
Leverage / Coverage		
Gross Debt to EBITDA	0.1x	0.1x
Net Debt to EBITDA	n.a.	n.a.

Consecutive Revenue and EBITDA Growth

($ in millions)



2026 Considerations

- On Track to Achieve Record Revenue and Continued Above-Market Growth
- Continued Momentum with Improving Operating Performance
- Actively Engaging with OEMs on Tariff Reimbursement, NA EV Recoveries, and Commodity Costs
- Further SbW Program Launches Imminent This Year
- Bookings on Track to Achieve Annual Target of $6B

Strategy for Profitable Growth

- Expand & Diversify Revenue Base
- Strengthen Technology Leadership
- Capitalize on Megatrend & Portfolio Alignment
- Optimize Cost Structure
- Pursue Select Acquisitions & Alliances
- Target China & Emerging Markets

A well-defined plan to drive stakeholder value