

ELECTRIC POWER
STEERING &
STEER-BY-WIRE

COLUMNS &
INTERMEDIATE SHAFTS

DRIVELINE SYSTEMS

BRAKE-BY-WIRE

SOFTWARE

HYDRAULIC POWER
STEERING



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2025 Q3 Business Update

29 October 2025

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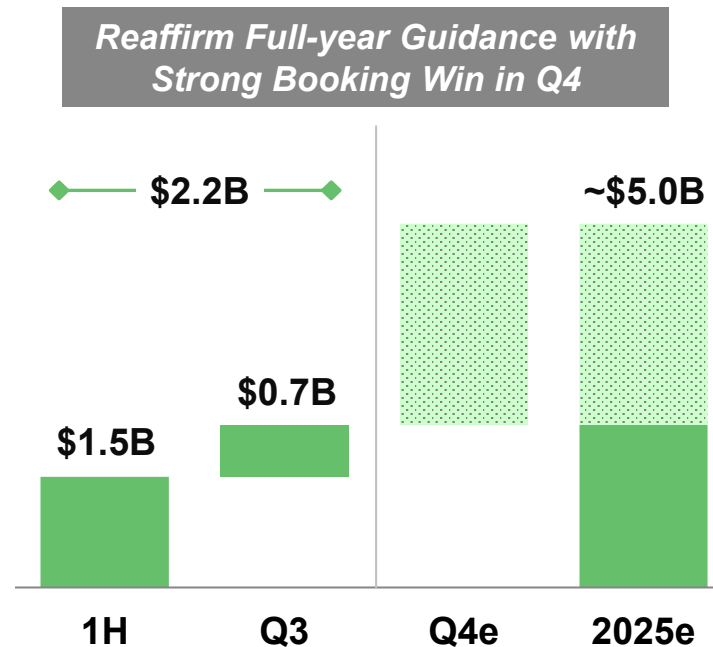
Business Wins – Q3 & 2025 Outlook

Key Highlights in Q3

- **REPS Win of a PHEV Program for Trucks/SUVs in NA**
- **Continued NEV Booking Wins with Multiple China OEMs**
- **Expect More Steer-by-Wire Business being Secured in Q4**

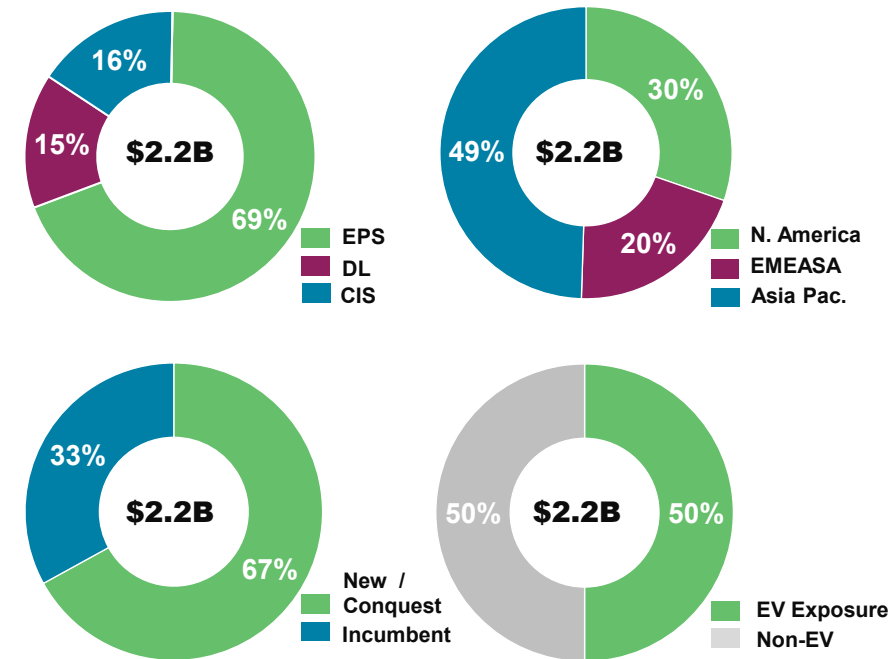
Bookings*

(\$ in billions)



YTD Bookings Composition

(\$ in billions)



* Booked business information is compiled through our internal records, and such information has not been audited nor reviewed by our auditors.

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New Program Launches

2025 Q3 Overview

14

Program Launches

8

EV programs

All

Launched in APAC

10

New Business

Key Programs Launches in Q3



Li Auto i6 / i8
REPS



Zeekr 9X
REPS, Halfshafts



Chery Jetour G700
REPS



Li Auto L7
Columns



BYD Seal*
CEPS



Audi Q6L e-tron
Columns



Geely Galaxy V900
REPS



SGMW Xingguang 730 / 560
CEPS



Ford Bronco
REPS, Columns

* Export version

EV content included

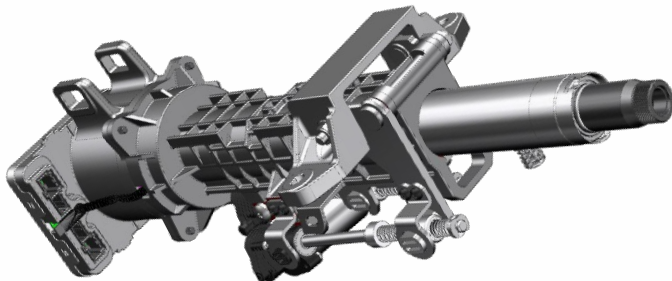
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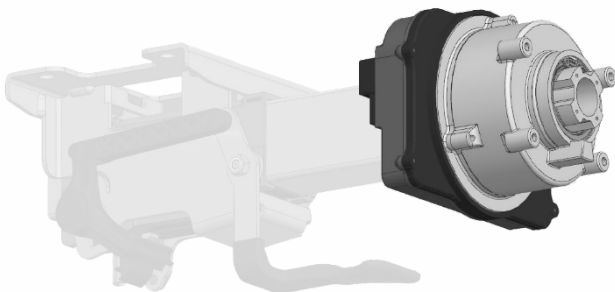
Latest in Motion-by-Wire™ Innovation:

Direct Drive Hand Wheel Actuator (DD-HWA)

Low Mount DD-HWA



High Mount DD-HWA



- *Premium Steering Feel*
- *Compact, Lightweight, Low or High Mount Designs*
- *Enhanced Safety*
- *In-House High-Performance Motor*
- *Simplified Architecture*
- *High-Precision Multi-Channel Angle Sensing*
- *48V and 12V Compatibility*



**BREAKTHROUGH
INNOVATION**

**Allows Steering Interface to be Located Almost Anywhere in the Cabin!
Opens New Stow & Interior Concept Possibilities.**

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Strategic Footprint Expansion & Optimization in APAC

New Smart Manufacturing Project in Suzhou

Nexteer and the Administrative Committee of Suzhou Industrial Park have signed a Memorandum of Understanding (MoU) to establish Nexteer's Suzhou Smart Manufacturing Project



- Capacity Expansion
- Supply Chain Co-location
- Smart Manufacturing Fuel APAC Growth Strategy

New Manufacturing Facility in Liuzhou

Nexteer held a groundbreaking ceremony for its new smart manufacturing facility in Liuzhou, China



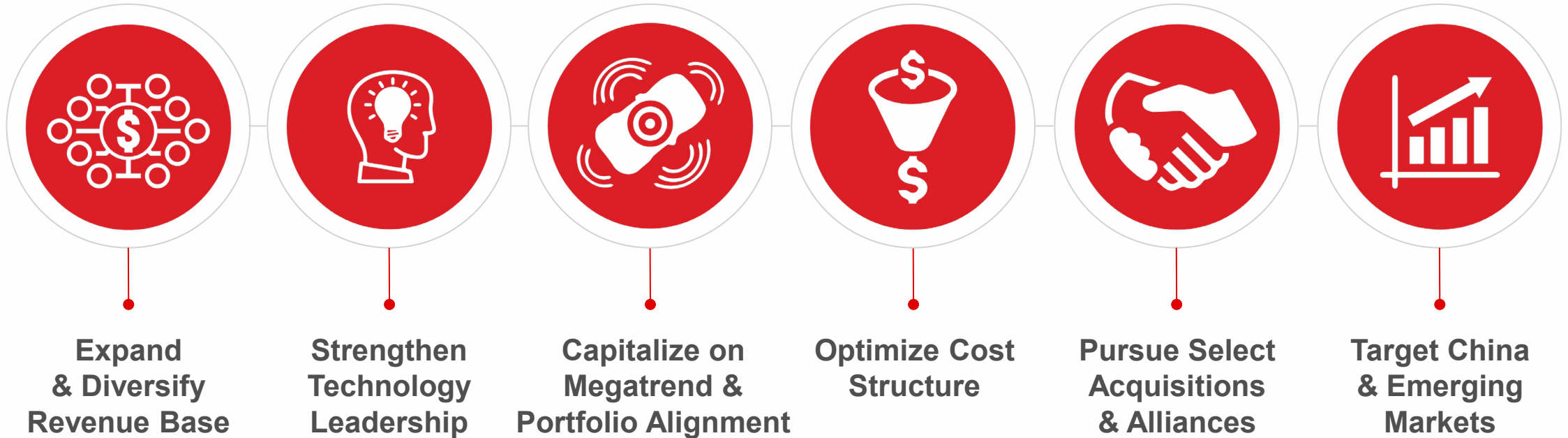
- Advances Manufacturing Excellence
- Expands Capacity
- Optimizes Footprint

Q4 and Full-Year Considerations

On-Track to Navigate Through the Dynamic Environment

- **Forecasting Global OEM Production Volumes to be 2% Higher in 2025 Compared to 2024**
- **Expansion and Optimization of Manufacturing Footprint in China to Drive APAC Revenue Growth**
- **Tariff Cost Mitigation and Customer Recovery Plans Underway**
- **Restructuring Initiatives On-Track Focused on North America Margin Improvement**
- **Further Opportunities for Motion-by-Wire™ Orders from Chinese OEMs**

Strategy for Profitable Growth



A well-defined plan to drive stakeholder value